Form No. INC-33

e-MOA (e-Memorandum of Association)
[Pursuant to Schedule I (see Sections 4 and 5) to the Companies Act, 2013)]

Form language

(●) English ( ) Hindi

Refer instruction kit for filing the form

*All fields marked in * are mandatory*

*** Table applicable to company as notified under schedule I of the Companies Act, 2013**

(A - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY SHARES
B - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL
C - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY GUARANTEE AND HAVING A SHARE CAPITAL
D - MEMORANDUM OF ASSOCIATION OF AN UNLIMITED COMPANY AND NOT HAVING SHARE CAPITAL
E - MEMORANDUM OF ASSOCIATION OF AN UNLIMITED COMPANY AND HAVING SHARE CAPITAL)

A - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY SHARES

Table A/B/C/D/E

1 The name of the company is

NAWADWANI CONSULTING PRIVATE LIMITED

2 The registered office of the company will be situated in the State of

Karnataka

3 (a) The objects to be pursued by the company on its incorporation are:

1. To carry on the business of construction and development of institutional and commercial infrastructure including campus projects, landscaping, lawn development, supply of construction materials and provision of labour facilitation services.

2. To carry on the business of provide financial training and services including financial literacy programs for students, faculty workshops, professional certifications, and allied consultancy activities.

3. To carry on the business of supply, installation and maintenance of electrical, electronic and IT hardware, laboratory equipment, networking solutions, annual maintenance contracts and related services.

4. To carry on the business of travel facilitation and leasing services including transportation

for students and staff, industrial and educational visits, and leasing of vehicles for institutional requirements.

5. To carry on the business of provide housekeeping, sanitation, hostel maintenance, waste management, security and surveillance services for institutional and corporate establishments.

6. To carry on the business of manufacturing, trading, supply and installation of furniture, fixtures, interiors and fittings for classrooms, hostels, libraries, offices and auditoriums.

7. To carry on the business of supplying institutional requirements including books, stationery, uniforms, bags and other academic materials.

8. To carry on the business of printing, branding, signage and allied activities including brochures, banners, hoardings, ID cards, display materials and advertising within and outside institutional campuses.

9. To carry on the business of provide event management services including planning, logistics and execution of cultural festivals, convocations, seminars, exhibitions and institutional programs.

10. To carry on the business of engage in installation, repair and maintenance of lifts, elevators and escalators for hostels, auditoriums, administrative and academic blocks, including AMC services.

(b) *Matters which are necessary for furtherance of the objects specified in clause 3(a) are	1. To acquire, take over and undertake the whole or any part of business as a going concern along with all assets, liabilities, licenses, quotas, rights, entitlements from any person, firm and company; to enter into a partnership or into any arrangements for sharing profits,

union of interests, co-operations, joint ventures, reciprocal concessions or otherwise with any person or company carrying on or engaged in, or about to carry on or engage in any business or transaction which this company is authorized to carry on or engage in or any business or transaction capable of being conducted so as to directly or indirectly benefit this company and to take or otherwise acquire shares and securities of any such company and to sell, hold, re-issue, with or without guarantee or otherwise deal with the same.

2. To enter into a partnership or into any other agreement or contract with national or international companies/ individuals for technical or financial assistance to attain the objectives of the company.

3. To amalgamate, absorb or merge with one or more than one company or body corporate, whether or not having similar objects as of this company and to do all such incidental acts, deeds and things as may be necessary to give effect to the amalgamation, absorption or merger.

4. To establish, settle, promote, form, undertake or to execute any public charitable or welfare trust for the benefit of employees, ex-employees, directors, their dependants and the general public or for the development and advancement of any activity in the field of education, healthcare, public welfare, science for their benefit.

5. To incorporate, float, form, constitute and promote any company or companies for the purpose of acquiring all or any of the properties, rights and liabilities of this company, or for carrying on any business which this company is authorized to

carry on or for any other purpose which may seem directly or indirectly calculated to benefit this company.

6. For the purpose of investment, to acquire by purchase, lease, exchange, rent, auction or otherwise, lands and buildings of any size, tenure or description and any estate or interest therein and any rights connected with the lands so situated and to turn the same to account as may be deemed expedient and preparing land by constructing, decorating, furnishing and maintaining offices, flats, service flats, houses, hotels, restaurants, guest houses, bungalows, chawls, factories, warehouses, shops, cinema houses, buildings, works and convenience and by consolidating or connecting or subdividing properties for leasing, letting or renting, selling outright or by installments on ownership, hire purchase basis or otherwise and/or disposing of the same on any other terms and conditions.

7. To adopt such means for making known the business and/or products of this company or any other company in which the company is interested as its principal agents, representatives or in any other way, by advertisements and publicity in press, periodicals, magazines; through corner-slides and films; by issue of circulars, posters, calendars, show cards, playing cards, gifts, complementaries, hoardings; by radio programmes and T.V. programmes; by exhibitions, sponsorship of games, sports activities, cultural or other programmes; by publications of books and periodicals; by purchase and exhibition of works of art or interest; by granting prizes, rewards and donations or in any other manner as the Board of Directors may think fit.

8. To apply for, promote, obtain, represent and get implemented from government, state government, foreign government or other similar authorities any orders, regulations, enactments, authorizations, charters, rights, immunities, privileges, guarantees, counter guarantees, indemnities, grants, gifts, concessions, licenses and decrees for enabling the company to carry on its business or any of its objects into effect or for extending the powers of the company, or for effecting any modification of the constitution which is directly or indirectly beneficial to it or for other purposes that may seem expedient and to defend and oppose any proceedings, acts, rules and regulations which may seem directly or indirectly prejudicial to the interests of the company and for this purpose to take help of any expert, lawyer, advocate, solicitor, trade association, Chamber of Commerce and to incur necessary expenses.

9. To apply for, approach, obtain, hold, renew, protect, defend, prolong, procure and manage any recognition in India or abroad in any establishments, authorities, Chamber of Commerce, institutions, organizations, trusts, associations, councils, chapters, clubs or other entities whether belonging to the government, semi-government, local authorities, public bodies, private persons or otherwise, for the purpose of standardization of quality, know-how, formula, exports, imports, quotas, rights, entitlements and other benefits as are conducive for the attainment of the objects of the company.

10. To pay for any properties, rights, services or benefits acquired by the company either in cash or by the allotment of

fully or partly paid-up shares of the company with or without preferential rights in respect of dividend or repayment of capital or otherwise, or by any securities which the company has power to issue, or partly in one mode and partly in another on such terms and conditions as the company may determine from time to time.

11. To create any type of mortgage or charge on the whole or any part of the undertaking, properties, stocks/investments/rights, titles of the company, both present and future and on any uncalled share capital of the company, and to create, issue, make and give debentures, debenture-stocks, bonds or other securities and obligations, perpetual or otherwise, with or without any mortgage or charge on all or any part of the items aforesaid.

12. To borrow or raise money or secure the payment of money, whether secured or unsecured, from the banks, financial institutions or from any other person, in accordance with the provisions of the Act, in such manner as the Company shall think fit.

13. To insure the company fully or partly against losses, damages, risks, accidents and liabilities of all kinds which may affect it whether in respect of its contracts, agreements, advances, securities, undertakings, properties, belongings, goods, articles, guarantees and obligations or in respect of servants or employees of the company either by setting apart funds of the company or by effecting appropriate insurances from time to time.

14. To make donations, charities and contributions to individuals, firms, companies, trusts, institutions, welfare funds,

national relief funds, hospitals, recognized political parties either in cash or in-kind, of such sums as may be allowed by law and, in particular, to remunerate any person, company, firm body, association or corporation introducing business to this company and also to subscribe and contribute to religious, political, benevolent, national, public, cultural, educational or other institutions, funds or trusts established for the benefit of the employees, ex-employees (including directors), business associates or their dependents and relatives, or for the general public.

15. To secure, promote, organize, manage or enter into a collaboration agreement in all its branches with any person, firm, company, corporation, authority, body or other entity in India or abroad to acquire technical know-how, buy back agreement, procurement of capital goods, financial assistance, training and development or for any other purpose whatsoever and subject to the law in force pay such commission, fees, royalty or other charges as may be agreed from time to time.

16. To open bank accounts in India or abroad with any scheduled, co-operative, nationalized, private or foreign banks of all descriptions, applications and uses and to operate, draw, accept, make, endorse, execute, issue, discount, negotiate and transfer promissory notes, hundies, bills of exchange, bills of lading, obligations, acceptances, commitments and other negotiable or transferable instruments in connection with the business of the company.

17. To arrange, manage, promote, motivate, subsidize and organize training programmes for the employees, trainees and

apprentices at all levels as may be conducive to the interest of the company and for the purpose to establish training centers, to organize and hold seminars, conferences, workshops, study meetings, group discussions, written tests, lectures, practical training, demonstrations and other devices in India or elsewhere in the world and for the purpose to incur recurring and non-recurring as may be necessary from time to time.

18. To undertake, carry out, promote, sponsor, assist, manage, organize, co-operate, encourage publications of any books, literature, newspapers, magazines, newsletters and bulletins in any language on any subject, and to organize conferences, lectures, seminars, workshops, training programmes to give merit awards, scholarships, grants, prizes and loans or any other assistance to deserving students of academic pursuits for researches; to establish competitions in respect of contributions or information suitable for insertion in any publications of the company or otherwise for any of the purposes of the company and to do all incidental acts and things necessary for the attainment of the objects of the company.

19. To receive grants, subsidies, contributions, donations, loans, advances or other moneys or deposits of whatsoever nature from state government, central government, foreign government and bodies, banks, companies trusts or individuals with or without conditions for the purpose of fulfilment of objects of the company or for such other purposes as may be directed by the donor and do all such acts and things as may be necessary for the said purpose.

20. To establish branches, franchises, depots, offices, and

other networks in India or abroad for the purpose of the business of the company and to run, maintain or discontinue such establishments as may be necessary from time to time.

21. To incorporate, float, promote, constitute or form any subsidiary company or companies or to make any existing company as the subsidiary of the company for the purpose of carrying on any business or branch of a business which the company is authorized to carry on or not, and to enter into any arrangement with any such subsidiary company for sharing profits and losses of any business or branch of business as carried on, or to make any other arrangement which may seem conducive with reference to any business so carried on, including power at any time to close any such branch or business.

22. To issue new equity shares, debentures, premium notes, bonds, stocks or any other securities in lieu of services rendered by brokers, commission agents, underwriters, merchant bankers, advisors and to pay for any business rights and property rights and privileges acquired or agreed to be acquired by the company and to satisfy any such obligation of the company in the aforesaid manner.

23. To issue fully paid-up bonus shares to the members and shareholders of the company by way of capitalization out of the balances standing to the credit of securities premium account, general reserve, revaluation reserve or such other reserves subject to such consents and approvals as may be necessary as per the laws, rules and regulations prevailing in the country from time to time.

24. To design, develop, promote, launch or establish websites or

portals to provide own information to general public for the promotion of business and commerce under one or more domain names.

25. To let out on rent, on hire, lease, license or otherwise dispose of any property, rights, ways, works, privileges, titles, licenses, hereditaments, plants, machineries, trademarks of the company absolutely or conditionally on daily, weekly, monthly, yearly or on a perpetual period basis, in India or elsewhere and to receive rent, charges, royalties, fees, discounted value, lump-sum deposits, commuted value or other consideration there against as may be agreed by the Board of Directors of the company from time to time.

26. To do other things ancillary to main business that may seem to the company capable of being conveniently carried on connection with the main objects of calculated directly or indirectly to enhance to enhance the value of and to render profitable any of the companys property.

27. To open accounts with any individual firms, companies or with any banks and to pay into and to withdraw money from such accounts.

28. Subject to the provisions of the companies act of 2013, to invest, apply for and acquire or otherwise employ money belonging to, entrusted to or at the disposal of the company upon securities and shares with or without security upon such terms as may be thought proper and from time to time vary such transactions in such manner as the company feels fit.

29. To create, establish, merge, acquire, sell, transfer and collaborate with entities and people around the world for

research, marketing, business and other objectives to further the objectives and growth of the company.

30. To set up joint ventures and Special Purpose Vehicles in support of the activities of the Companies.

4 The liability of the member(s) is limited, and this liability is limited to the amount unpaid if any, on the shares held by them.

5 Every member of the company undertakes to contribute:

(i) to the assets of the company in the event of its being wound up while he is a member, or within one year after he ceases to be a member, for payment of the debts and liabilities of the company or of such debts and liabilities as may have been contracted before he ceases to be a member; and

(ii) to the costs, charges and expenses of winding up (and for the adjustment of the rights of the contributories among

themselves), such amount as may be required, not exceeding * [ ] rupees.

(iii) The share capital of the company is 1000000 rupees, divided into

100000	Equity Share	Shares of	10	Rupees each	

6

☑ We, the several persons, whose names and address are subscribed, are desirous of being formed into a company in pursuance of this memorandum of association, and we respectively agree to take the number of shares in the capital of the company set against our respective names:

☐ I, whose name and address is given below, am desirous of forming a company in pursuance of this memorandum of association and agree to take all the shares in the capital of the company:

☐ We, the several persons, whose names and addresses are subscribed, are desirous of being formed into a company in pursuance of this memorandum of association:

Subscriber Details					
S. No.	***Name, Address, Description and Occupation**	**DIN / PAN / Passport number**	**No. of shares taken**	**DSC**	**Dated**
1	Adithya Shridhar Rao S/o. Mr. T V Shridhar Rao Address: Sarasa, Parenky, Madanthyar Post, Belthangady, Dakshina Kannada 574224, Karnataka, India Description: Individual Occupation: Business DOB: 14/01/1988	A*M*R*2*4*	1800 Equity,0 Preference	ADITHY A S RAO Digitally signed by ADITHYA S RAO Date: 2025.09.09 16:16:25 +05'30'	09/09/2025
2	Chetan Mariyogi Rao Gaddade S/o. Mr. Mariyogi Rao Hanumantha Rao Gaddade Address: Venkateshwara Nilaya, 3rd Cross, Aradhana Layout, Arekere, Myco Layout, Bengaluru 560076, Karnataka, India Description: Individual Occupation: Business DOB: 20/07/1987	A*Q*G*5*7*	900 Equity,0 Preference	G M CHETAN Digitally signed by G M CHETAN Date: 2025.09.09 16:23:21 +05'30'	09/09/2025
3	Pranalinga Sivasali Vinay Kumar S/o. Mr. Pranalinga Sivasali Address: #2035/53, 8th Cross, Behind Nethravathi Hostel, Anjaneya Badavane, Davanagere 577004, Karnataka, India. Description: Individual Occupation: Business DOB: 27/05/1987	B*Y*K*2*0*	5400 Equity,0 Preference	VINAY KUMAR P S Digitally signed by VINAY KUMAR P S Date: 2025.09.09 16:19:19 +05'30'	09/09/2025
4	Periyapatna Nagappa Naganandini D/o. Mr. Nagappa Periyapatna Karibasappa Address: #2035/53, 8th Cross, Behind Nethravathi Hostel, Anjaneya Badavane, Davanagere 577004, Karnataka, India. Description: Individual Occupation: Business DOB: 11/05/1989	A*E*N*7*6*	1000 Equity,0 Preference	NAGANA NDINI P N Digitally signed by NAGANANDINI P N Date: 2025.09.09 16:20:58 +05'30'	09/09/2025
5	Chaitra Tarihal D/o. Mr. Yallappa Address: No. 4, 2nd Main, 6th Cross, VV Nagar, Vasanthapura, Subramanyapura Post, Bengaluru 560061, Karnataka, India Description: Individual Occupation: Business DOB: 21/07/1991	B*P*T*8*5*	900 Equity,0 Preference	CHAITRA TARIHAL Digitally signed by CHAITRA TARIHAL Date: 2025.09.09 16:22:18 +05'30'	09/09/2025
Total shares taken			10000 Equity,0 Preference		

Signed before me					
Membership type of the witness *(ACA/FCA/ACS/FCS/ACMA/FCMA)*	***Name of the witness**	***Address, Description and Occupation**	**DIN / PAN / Passport number / Membership number**	**DSC**	**Dated**
ACS	Chinmaya Harnadu	Address: No.185, 2nd Floor, 6th Cross, 4th Main Road, 6th Block, B.S.K. 3rd Stage, 3rd Phase, Bengaluru 560085, Karnataka, India Description: Individual Occupation: Practising Company Secretary	6*4*9	Chinmaya Harnadu Digitally signed by Chinmaya Harnadu Date: 2025.09.09 17:48:55 +05'30'	09/09/2025

7 Shri / Smt ______ ______ Of ______ resident of ______ aged ______ years shall be the nominee in the event of death of the sole member.